Our Businesses At-A-Glance

Construction/DIY

You know us: we deliver the toughest, most innovative and trusted hand and power tools and storage solutions on the market for both the construction professional and the do-it-yourselfer who wants to work like one.

FINANCIAL HIGHLIGHTS

(MILLIONS OF DOLLARS)

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>$4,446.1</td>
</tr>
<tr>
<td>Segment Profit</td>
<td>$603.4</td>
</tr>
<tr>
<td>Segment Profit</td>
<td>13.6%</td>
</tr>
<tr>
<td>Working Capital Turns</td>
<td>6.1</td>
</tr>
</tbody>
</table>

2010 HIGHLIGHTS

• Launched three families of best-in-class compact lithium ion power tools.
• Launched first line of Bostitch hand tools.
• New product vitality close to 30 percent for 2010.
• Pro forma operating margin rate expanded 450 bps.
• Emerging markets a strong growth driver.

QUICK LINKS

• Stanley tools making inroads in Latin America through Black & Decker channels.  
  Go to section
• Combining global approaches to innovation to drive new product development.  
  Go to section
• Celebrating the Black & Decker brand’s first 100 years.  
  Go to section

Security

While our electronic and mechanical access security solutions are everywhere, few notice. We don’t mind. That’s the way security should be.

FINANCIAL HIGHLIGHTS

(MILLIONS OF DOLLARS)

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>$2,112.9</td>
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<tr>
<td>Segment Profit</td>
<td>$349.4</td>
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<td>Segment Profit</td>
<td>16.5%</td>
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<tr>
<td>Working Capital Turns</td>
<td>6.6</td>
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</table>

2010 HIGHLIGHTS

• Acquired ADT France and returned it to profitability as Stanley Solutions De Sécurité.
• Acquired GMT, a leading commercial hardware manufacturer in China with an extensive distribution network.
• Acquired InfoLogix, adding strategic technology consulting and mobile managed services to Healthcare Solutions.

QUICK LINKS

• Providing healthcare providers with advanced patient protection, mobile data and storage solutions.  
  Go to section
• Doors, locks, hardware...and a new foothold in China.  
  Go to section
• Expanding the global footprint of one of the most trusted names in electronic security.  
  Go to section

Industrial

From pipeline construction to productivity solutions and tools for automotive and industrial manufacturing, our industrial businesses build the solutions that build your world.

FINANCIAL HIGHLIGHTS

(MILLIONS OF DOLLARS)

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
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<tbody>
<tr>
<td>Revenue</td>
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<td>Segment Profit</td>
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<td>Working Capital Turns</td>
<td>4.7</td>
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2010 HIGHLIGHTS

• Acquired CRC-Evans, a leading provider of pipeline solutions and tools for the oil and gas industry.
• Launched EXPERT line of industrial and automotive repair tools.
• Pro forma operating margin rate expanded 510 bps.

QUICK LINKS

• Targeting a $1–2 trillion global industry: Infrastructure.  
  Go to section
• Leading the world in engineered fastening solutions and technology.  
  Go to section

* Excludes merger and acquisition-related charges.